Job Relations Card

A supervisor gets results through people

FOUNDATIONS FOR GOOD RELATIONS

Let each worker know how he is doing. -Figure out what you expect from him -Point out ways to improve Give credit when due -Look for extra or unusual performance -Tell him while "it's hot" Tell people in advance about changes that will affect them -Tell them WHY if possible -Get them to accept change Make best use of each person's ability -Look for ability not now being used -Never stand in a person's way

People Must Be Treated As Individuals

How to Handle a Job Relations Problem

DETERMINE OBJECTIVE

- 1. GET THE FACTS Review the record Find out what rules and customs apply Talk with individuals concerned Get opinions and feelings *Be sure to have the whole story*
- 2. WEIGH AND DECIDE Fit the facts together Consider their bearing on each other What possible actions are there? Check practices and policies Consider objective and effect on individual, group, and production. Don't jump to conclusions
- 3. TAKE ACTION Are you going to handle this yourself Do you need help in handling? Should you refer this to your supervisor? Watch the timing of your actions Don't shirk responsibility
- 4. CHECK RESULTS How soon will you follow up? How often will you need to check? Watch for changes in output, attitudes, and relationships. Did your action help production?